FINANCIAL STATEMENTS

AND

$\frac{\text{INDEPENDENT AUDITOR'S}}{\text{REPORT}}$

YEAR ENDED

SEPTEMBER 30, 2020



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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of The Coleman Community Coalition Type B Economic Development Corporation:

We have audited the accompanying financial statements of the governmental activities and each major fund of the Coleman Community Coalition Type B Economic Development Corporation (the Corporation), a component unit of the City of Coleman, Texas, as of and for the year ended September 30, 2020, and the related notes to the financial statements, which collectively comprise the Corporation's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Coleman Community Coalition Type B Economic Development Corporation, as of September 30, 2020, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3–6 and 15 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Roberts & McGee, CPA

Abilene, Texas, January 28, 2022

Economic Development Corporation Management's Discussion and Analysis September 30, 2020

As management of the Coleman Community Coalition Type B Economic Development Corporation (the Corporation), we offer readers of the Coleman Community Coalition Type B Economic Development Corporation's financial statements this narrative overview and analysis of the financial activities of the Corporation for the fiscal year ended September 30, 2020.

Financial Highlights

Financial Statement Highlights

- The net position of the Coleman Community Coalition Type B Economic Development Corporation was \$793,348 at year end. Of this amount, \$773,492 (*unrestricted net position*) may be used to meet the government's ongoing obligations. \$19,856 of the Corporation's equity is invested in capital assets.
- The Corporation's net position increased by \$34,376 during the fiscal year.
- As of the close of the current fiscal year, the Corporation's general fund reported an ending fund balances of \$773,492. This fund balance reflects an increase of \$40,173 for the current year.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Coleman Community Coalition Type B Economic Development Corporation's basic financial statements. The Corporation's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Corporation's finances, in a manner similar to a private sector business. The Corporation's government-wide financial statements are presented in combination with the fund financial statements due to the allowed reporting format for special purpose governmental entities.

The *statement of net position* presents information on all of the Coleman Community Coalition Type B Economic Development Corporation's assets and liabilities, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Corporation is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 7-10 of this report.

Economic Development Corporation Management's Discussion and Analysis September 30, 2020

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Corporation, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Coleman Community Coalition Type B Economic Development Corporation utilizes only one governmental fund.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. These funds are reported using an accounting method called modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus on governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditure, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The governmental fund financial statements can be found on pages 7-10 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 11-14 of this report.

Other information. The Corporation adopts an annual appropriated budget for the general fund. A budgetary comparison statement is *required supplementary information* that is required by accounting principles generally accepted in the United States and can be found on page 15 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Coleman Community Coalition Type B Economic Development Corporation, net position was \$629,005 at the close of the most recent fiscal year.

\$9,762 of the Coleman Community Coalition Type B Economic Development Corporation's net position reflects its investment in capital assets (e.g., equipment). The Corporation uses these capital assets to provide services; consequently, these assets are *not* available for future spending.

Economic Development Corporation Management's Discussion and Analysis September 30, 2020

The Coleman Community Coalition Type B Economic Development Corporation Summary of the Statement of Net Position

	 Governmental Activities					
	2020		2019			
Current Assets	\$ 584,524	\$	506,288			
Noncurrent Assets	 239,550		263,054			
Total Assets	 824,074		769,342			
Current Liabilities	 30,726		10,370			
	30,726		10,370			
			_			
Net Investment in Capital Assets	19,856		25,653			
Unrestricted	 773,492		733,319			
	\$ 793,348	\$	758,972			

The Coleman Community Coalition Type B Economic Development Corporation Statement of Activities For the Year Ended September 30

		Governmental Activities				
		2020	2019			
Revenues:			_			
Sales tax revenue	\$	237,538 \$	212,590			
Refunds and reimbursements		-	650			
Interest income		1,550	2,150			
Total Revenues	_	239,088	215,390			
Expenses						
Economic development		198,915	171,622			
Depreciation		5,797	6,647			
Total expenses		204,712	178,269			
Increase (Decrease) in Net Position		34,376	37,121			
Beginning Net Position		758,972	723,451			
Prior period adjustment	_	<u> </u>	(1,600)			
Ending Net Position	\$	793,348 \$	758,972			

Economic Development Corporation Management's Discussion and Analysis September 30, 2020

FINANCIAL ANALYSIS OF THE GOVERNMENTS FUNDS

As previously noted, the Coleman Community Coalition Type B Economic Development Corporation uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Coleman Community Coalition Type B Economic Development Corporation's governmental fund is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Corporation's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Coleman Community Coalition Type B Economic Development Corporation's general fund reported an ending fund balance of \$773,492. \$773,492 is unassigned and available for spending at the government's discretion. This reflects an increase of \$40,173 for the current year.

Fund Budgetary Highlights

The original and final budgets for the general fund reflect a budget surplus of \$40,173. The actual expenditures were \$26,085 less than the budgeted amounts, and actual revenues were \$7,588 more than was budgeted.

CAPITAL ASSETS

Capital Assets. The Coleman Community Coalition Type B Economic Development Corporation's investment in capital assets for its governmental activities as of September 30, 2020, amounts to \$19,856 (net of accumulated depreciation). This investment in capital assets includes signs and equipment.

The Coleman Community Coalition Type B Economic Development Corporation Capital Assets Schedule

	_	2020	2019
Signs and equipment	\$	53,016 \$	53,016
Accumulated depreciation	_	(33,160)	(27,363)
	-		
Total	\$_	19,856 \$	25,653

Additional information on the Coleman Community Coalition Type B Economic Development Corporation's capital assets can be found in Note 7 on page 14 of this report.

Requests for Information

This financial report is designed to provide a general overview of the Coleman Community Coalition Type B Economic Development Corporation's finances for those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Coleman Community Coalition Type B Economic Development Corporation, 200 West Live Oak, Coleman, Texas 76834.



Statement of Net Position and Governmental Funds Balance Sheet September 30, 2020

		General Fund		Adjustments (Note A)		Statement of Net Position
ASSETS						
Cash and cash equivalents	\$	492,029	\$		\$	492,029
Investments		51,804				51,804
Sales tax receivable		40,691				40,691
Due from the City						
Note receivable, net		219,694				219,694
Capital assets, net	_			19,856		19,856
TOTAL ASSETS	\$ _	804,218	.	19,856		824,074
LIABILITIES						
Accounts Payable	\$	25,450				25,450
Due to the City		5,276				5,276
TOTAL LIABILITIES	_	30,726				30,726
FUND BALANCE/NET POSITION Fund balance Committed						
Unassigned	_	773,492		(773,492)		
TOTAL FUND BALANCE	_	773,492		(773,492)		
TOTAL LIABILITIES AND FUND BALANCE	\$_	804,218	=			
Net Position Net investment in capital assets Unrestricted			-	19,856 773,492	_ ,	19,856 773,492
TOTAL NET POSITION			\$	793,348	\$	793,348

 $\begin{tabular}{ll} Adjustments to the Governmental Funds Balance Sheet-Note A \\ September 30, 2020 \end{tabular}$

Total Fund Balances - Governmental Funds	\$	773,492
Amounts reported for governmental activities in the statement of net position are different	becaus	e:
Capital assets used in governmental activities are not financial resources and therefore, are not reported in governmental funds. At the end of the year, the cos of these assets was \$53,015 and the accumulated depreciation was \$33,159. The net effect of including capital assets (net of depreciation) in the governmenta	t e	
activities is an increase to net position.		19,856
Total Net Position - Statement of Net Position	\$	793,348

Statement of Activities and Governmental Funds Revenues, Expenditures, and Changes in Fund Balance Year Ended September 30, 2020

	General Fund	Adjustments (Note B)	Statement of Activities
REVENUES:			
Sales tax revenue \$	237,538 \$	\$	237,538
Interest income	1,550		1,550
Total Revenues	239,088		239,088
EXPENDITURES:			
Current:			
Economic development	198,915		198,915
Depreciation		5,797	5,797
Total Expenditures	198,915	5,797	204,712
CHANGE IN FUND BALANCE	40,173	(40,173)	
CHANGE IN NET POSITION		34,376	34,376
FUND BALANCE/NET POSITION BEGINNING O	733,319	25,653	758,972
FUND BALANCE/NET POSITION END OF YE! \$_	773,492 \$	19,856 \$	793,348

Adjustments to the Governmental Revenues, Expenditures, and Changes in Fund Balance – Note B
Year Ended September 30, 2020

Net Change in Fund Balances - Governmental Funds \$ 40,173

Amounts reported for governmental activities in the statement of net position are different because:

Depreciation expense is not reflected in the governmental funds, but is recorded in the government-wide financial statements as an expense and an increase to accumulated depreciation. The net effect of the current year depreciation expense of \$5,797 is to decrease net position.

(5,797)

Net Change in Net Position - Statement of Activities \$ 34,376

Notes to the Financial Statements September 30, 2020

NOTE 1: REPORTING ENTITY

The Coleman Community Coalition Type B Economic Development Corporation (the Corporation) is a non-profit corporation established and governed by the Texas Development Corporation Act of 1979, as amended, Chapter 505 of the Local Government Code. The purpose of the Corporation is to promote economic development within the City of Coleman (the City), to promote and encourage employment and the public welfare of, for, and on behalf of the City, to develop projects allowed under Chapter 505 of the Act including without limitation, new and existing industrial and manufacturing concerns, parks, auditoriums, open space improvements, athletic and exhibition facilities, and other related improvements, and for maintenance and operating cost of the publicly owned and operated projects by developing, implementing, providing and financing projects under the Act. These activities are funded by sales tax collected within the city limits of the City of Coleman.

During the year, the Corporation was governed by a 7 member board of directors who were appointed by the City Council. The financial statements of the Corporation consist only of the funds of the Corporation. The financial statements of the Corporation are reported as a discretely presented component unit of the City of Coleman, Texas.

The financial statements of the Corporation have been prepared in conformity with U.S. generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

NOTE 2: GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (i.e. the statement of net position and the statement activities) report information on all activities of the primary government. The government-wide financial statements are combined with the fund financial statements because this is allowed reporting under a special purpose governmental entity.

NOTE 3:MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

Notes to the Financial Statements September 30, 2020

NOTE 3:MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION - continued

The Corporation reports the following major governmental fund:

<u>General Fund</u> - The General Fund is the government's primary operating fund. It accounts for all financial resources of the government, except those required to be accounted for in another fund.

NOTE 4: ASSETS, LIABILITIES AND NET POSITION OR EQUITY

Deposits and Investments

The Corporation's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Statutes authorize the Corporation to invest in certificates of deposit, fully collateralized repurchase agreements, public funds investment pools, obligations of the United States or its agencies, and direct obligations of the State of Texas or its agencies.

Sales Tax Receivable

Sales tax receivable consists of amounts due from the City for sales tax revenue that was outstanding at year end. All amounts are deemed collectible and an allowance has not been established.

Notes Receivable

A note receivable was made in March of 2015 for \$100,000. It is a seven and a year note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note due in 84 payments of \$1,190. The balance of the note is \$42,143 at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

A note receivable was made in August of 2016 for \$4,050. It is a three year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The note has a zero balance as of September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

A note receivable was made in September of 2018 for \$100,000. It is a three year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The balance of the note is \$66,667 at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

Notes to the Financial Statements September 30, 2020

NOTE 4: ASSETS, LIABILITIES AND NET POSITION OR EQUITY - continued

A note receivable was made in November of 2018 for \$12,000. It is a three year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The balance of the note is \$12,000 at September 30, 2020. The signer of this agreement has closed their business so the note is no longer considered to be collectable. An allowance for \$12,000 has been established.

A note receivable was made in May of 2019 for \$30,000. It is a five year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The balance of the note is \$30,000 at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

A note receivable was made in January of 2018 for \$6,327. It is a three-year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The balance of the note is \$4,218 at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

A note receivable was made in February of 2017 for \$20,000. It is a three year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The balance of the note is \$6,666 at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

A note receivable was made in October of 2016 for \$9,800. It is a three year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The note has a zero balance at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

A note receivable was made in October of 2016 for \$7,500. It is a three year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The note has a zero balance at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

A note receivable was made in January 2020 for \$40,000. It is a five year forgivable note with no interest. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The note is forgivable based on certain required criteria. The balance of the note is \$40,000 at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

Notes to the Financial Statements September 30, 2020

NOTE 4: ASSETS, LIABILITIES AND NET POSITION OR EQUITY - continued

A note receivable was made in January 2020 for \$30,000. It is a seven and one half note with no interest and principal payments of \$715 due monthly. The note, along with a performance agreement, was made to enhance economic development through business and job development in the City of Coleman. The balance of the note is \$30,000 at September 30, 2020. All amounts are deemed collectible and an allowance has not been established.

Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the statement of net position. In the governmental fund financial statements, capital assets are recorded as expenditures. Capital assets are defined by the Corporation as assets with an initial, individual cost of more than \$1,000 and an estimated useful life in excess of two years. Capital assets are stated at historical cost or estimated cost if actual historical cost is not available. The cost of normal maintenance and repairs that does not add to the value of the asset nor materially extend the lives are not capitalized. Capital assets are depreciated on the straight-line method over the estimated useful lives of the respective assets. Depreciation of all exhaustible capital assets is charged as an expense against operations. The estimated useful lives of capital assets are as follows:

Signs and equipment

3 to 5 years

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the reported period. Actual results could differ from those estimates.

NOTE 5: STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information

The Corporation adopts an annual budget for the general fund consistent with generally accepted accounting principles. The budget was not amended during the year. Expenditures exceeded budgeted amounts in several categories; however, funds were available to cover the variances. Appropriations lapse at year end for the general fund.

NOTE 6: DEPOSITS AND INVESTMENTS

As of September 30, 2016, the Corporation had the following investments and original maturities:

Fair Value

Certificate of Deposit \$ 51,804 6 Months

Notes to the Financial Statements September 30, 2020

NOTE 6: DEPOSITS AND INVESTMENTS – continued

Custodial credit risk: For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Corporation will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. At September 30, 2020, the Corporation had cash and cash investments, which represents demand deposits and time deposits at federally insured local banks that were fully insured by federal depository insurance and by securities pledged to the Corporation and held by an agent of the Corporation in the Corporation's name.

NOTE 7: CAPITAL ASSETS

A summary of changes in governmental type capital assets is as follows:

Government Activities:	Balance September 30 2019	Additions/ Completions	Retirements/ Adjustments	Balance September 30 2020
Depreciable capital assets:			V	
Signs and equipment	\$ 53,015	\$ 	\$ 	\$ 53,015
Total assets being depreciated	53,015			53,015
Less accumulated depreciation for:				
Signs and equipment	(27,362)	(5,797)		(33,159)
Total accumulated depreciation	(27,362)	(5,797)		(33,159)
Governmental activities capital assets, net	\$ 25,653	\$ (5,797)	\$	\$ 19,856

Depreciation expense was charged to functions/programs of the government as follows:

Economic development \$ 5,797

NOTE 8: RISK FINANCING

The Corporation is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; and errors or omissions. The Corporation has purchased commercial insurance to insure against these losses. There were no significant reduction in coverage in the past fiscal year, and there were no settlements exceeding insurance coverage in any of the past three fiscal years.

NOTE 9: CONCENTRATION OF RISK

Substantially all of the Corporation's revenues are from the ½ cent sales tax levied by the City of Coleman. As a result, the Corporation's overall exposure to risk is contingent upon future funding from the City's sales tax revenue and fluctuations in the sales tax revenue.



Budgetary Comparison Schedule – General Fund Year Ended September 30, 2020

		Original	Final	A atrial	Variance Favorable (Unfavorable)
-		Budget	Budget	Actual	(Uniavorable)
REVENUES:					
Sales tax revenue	\$	205,000 \$	230,000 \$	237,538 \$	7,538
Interest income	_	1,000	1,500	1,550	50
Total Revenues	_	206,000	231,500	239,088	7,588
EXPENDITURES:					
Current:					
Salaries, taxes and benefits		48,011	45,511	45,418	93
Accounting fees		14,000	14,000	13,815	185
Advertising, marketing and promotions		7,313	22,313	12,520	9,793
Bad debt expense		-	-	12,000	(12,000)
Dues and memberships		3,000	3,750	3,149	601
Grants, projects and incentives		108,826	127,126	98,713	28,413
Insurance		500	500	165	335
Legal fees		6,000	5,250	4,741	509
Meals		1,000	1,000	774	226
Office expenses		1,600	1,300	1,496	(196)
Rent, parking and utilities		3,750	-	3,750	(3,750)
Supplies		1,500	1,750	1,423	327
Telephone and telecommunications		1,000	1,500	455	1,045
Travel		2,000	1,000	496	504
Total Expenditures	_	198,500	225,000	198,915	26,085
CHANGE IN FUND BALANCE		7,500	6,500	40,173	33,673
FUND BALANCE BEGINNING OF YEAR	_	733,319	733,319	733,319	
FUND BALANCE END OF YEAR	\$_	740,819 \$	739,819 \$	773,492	33,673